

"It doesn't do us any good to have sophisticated and expensive warfighting equipment if we can't get it to the fight" Chairman, ICS **SEP 95** 

## NATIONAL SECURITY STRATEGY AND FORCE PROJECTION

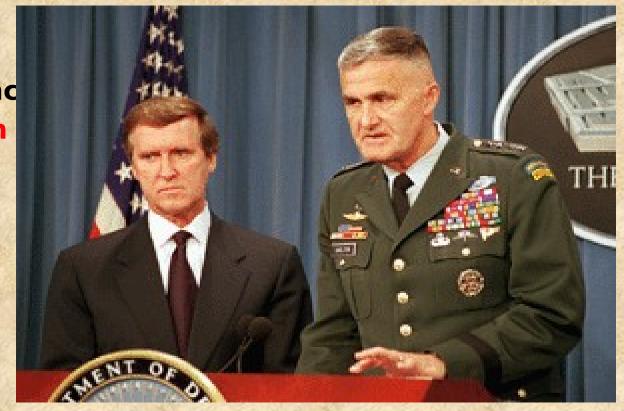
Four Strategic Concepts Support the National

**Military Objectives:** 

Strategic Agility

- Overseas Presenc

- Power Projection
- Decisive Force



## POWER PROJECTION

- The ability to rapidly and effectively deploy and <u>sustain</u> US forces in and from multiple, dispersed locations
- To assemble and move to, through, and between a variety of environments, often while reconfiguring to meet specific mission requirements.



## SCOPE OF ACTIVITIES FOR PROJECTING THE JOINT FORCE

- Mobilization
- Deployment
- Employment
- Sustainment
- Redeployment



#### DEPLOYMENT IN JOIN I **OPERATIONS**

Prehostilitie

During predeployment activities, JFCs tailor forces for deployment. The C4I and logistics requirement of the force must be developed during the predeployment phase in order to support JFC concepts of operations. When inplace forces are not sufficient and/or are not appropriate for the envisioned operations, early determination of the forces required and the order in which they are needed, based on JFC's concept of operations, assists in

Phases of Joint Lodgme nt

Allows the movement and buildup of a decisive combat force in the operational area. In operations during peacetime, deployment will normally include movement to hostnation air or sea ports. In operations conducted before and during combat, initial deployment may require forcible entry, followed by the occupation and expansion of lodgment areas.

combat and stabilizatio

The appropriately sequencing of forces into the operational areas can contribute greatly to the stabilization of the situation. Further, deployment of forces may serve as a deterrent to hostilities, but if deterrence fails. deployment will permit JFCs to build up full dimensional capabilities rapidly to conduct decisive action as early as possible.

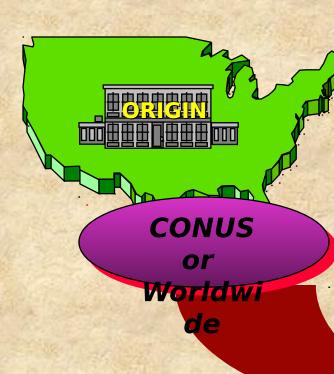
Followthrough

Posthostilities and redeployment

Follow-through includes those actions that ensure the political objectives are achieved and sustained. Part of this phase may be to ensure the threat is not able to resurrect itself. Such a phase focuses on ensuring that the results achieved endure. During this phase, joint forces may conduct operations in support of other governmental agencies. IFCs

JFCs may retain responsibility for operations or they may transfer control of the situation to another authority and redeploy their forces. JFCs should identify posthostilities requirements as early as possible to best accomplish these missions and simultaneously redeploy assets no longer needed to resolve the crisis.

# paloyment



Deployment is the movement of forces and their sustainment from their point of origin to a specific operational area to conduct joint operations-JP 3-35



**DESTINATIO** 

Over \$40B
Spent on Lift
Assets and
Infrastructure

The Requirement to Improve the Human Element of the Joint Deployment System is Greater Now than Ever

Allied Force
Desert Fox
Shining Presence
Hurricane Mitch
Hurricane Geo
African Embassy Bombings
Florida Wildfire
Desert Thunder II
N.E. Ice Storms
Desert Thunder I

**Typhoon Paka** 

Bevel Edge ND Flood Relie

Zaire/

Chinese Immigrant Kurdish Refugees

**Desert Strike** 

Bertha/Fran

**Dhahran Bombing** 

Liberia NEO Joint Endeavor

**Hurricane Marilyn/Opal** 

**Vigilant Sentinel** 

**Oklahoma City** 

SWA Return Rwanda LA Earthquake Somalia/Bosnia Andrew/Iniki/Omar Iraqi No-Fly Zone Former Soviet Union

Kurdish Relief
Desert Storm
Desert Shield
Just Cause
Fall of the Berlin Wall







## **DEPLOYMENT REMAINS A HOT**

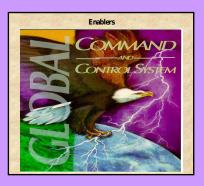


#### **Albania**

- CJCS Commended Training Issue "The desired state is integrated deployment...and redeployment to support warfighting requirements"
- Secretary of Defense designated USJFOM as JDPO to "provide substantial improvement in the overall efficiency of deploymentrelated activities"
- CJCS MSG on TPFDD Time Standard for Deployment "Available technology must be coupled with sound procedures and good training...to efficiently and smoothly execute strategic deployments"
- Chief of Staff, Army "Where do we teach TPFDD in the School System and how much time do we spend on that subject---does it reflect current efforts to improve Strategic Mobility?"

## JOINT DEPLOYMENT INSTRUCTION



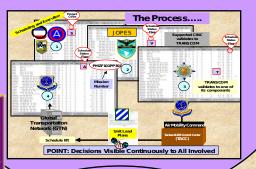


Command Relationships

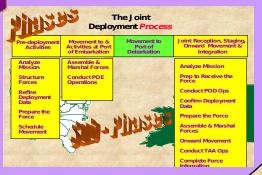


RECEPTION, STAGING

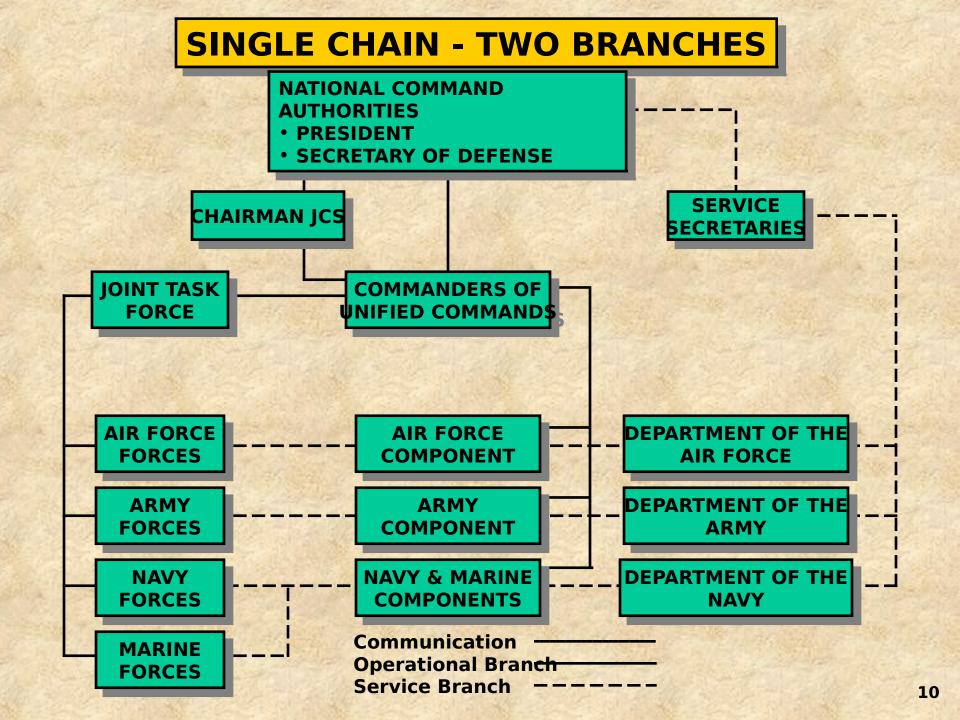
#### **Procedures**

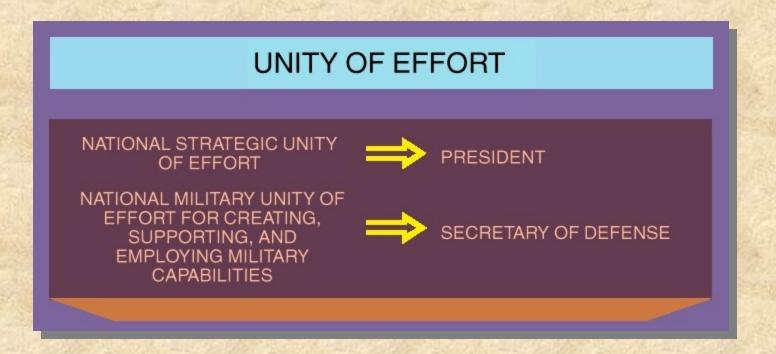


#### **Process**



**Joint Doctrine** 

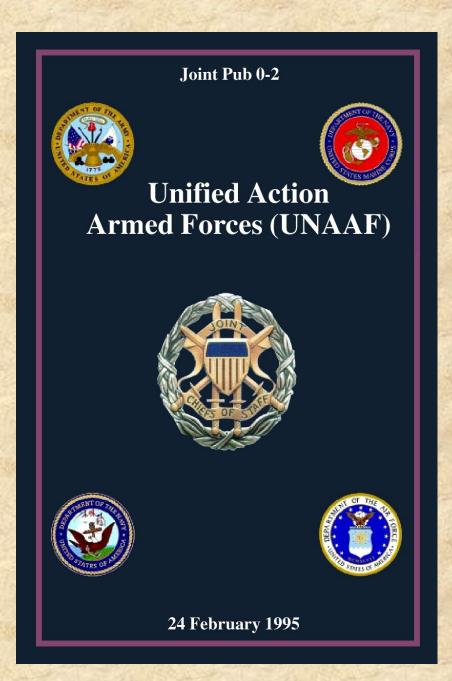




- Unity of Effort is the coordination among:
  - Governmental departments and agencies within the executive branch
  - Executive and legislative branches
  - Non-governmental organizations, and
  - Nations within an alliance or coalition
- The Department of Defense is organized to support unity of effort

## ASSIGNMENT AND TRANSFER OF FORCES TO A JOINT FORCE

- All Service forces (except as noted in title 10, Section 162) are assigned to combatant commands by the Secretary of Defense "Forces for Unified Commands" memorandum.
- Forces, not command relationships, are transferred between commands.
- A force assigned or attached to a combatant command is transferred from that command to another only as directed by the Secretary of Defense.
- When forces are transferred, the command relationship the gaining commander will exercise (and the losing commander will relinquish) over those forces must be specified.
- The specifics of the command relationships are provided in JCS Orders, such as Warning Orders, Planning Orders, and Deployment Orders.
- Understanding Assignment and Transfer of forces is key to understanding Command Relationships.



- Joint Pub 0-2 prescribes command relationships between joint commands
- Other important sources are :
  - Unified Command Plan (UCP)
  - CINCs' Command
    Arrangement Agreements
    (CAAs).





## UNIFIED COMMAND PLAN (UCP)







- The UCP outlines:
  - General roles and responsibilities
  - AOR boundaries
  - Command relationship guidance.
- Combatant CINCs normally exercise OPCON of forces within their AOR
- Combatant CINCs do not normally exercise OPCON of transiting forces
- Combatant CINCs do not normally exercise OPCON of forces assigned to Functional Commands operating within their AOR (USSPACECOM, USSTRATCOM, USTRANSCOM, USSOCOM)

COMMAND ARRANGEMENT
AGREEMENT
BETWEEN
COMMANDER,
UNITED STATES ATLANTIC
COMMAND
AND
COMMANDER,
UNITED STATES
TRANSPORTATION
COMMAND





- Each CINC develops a CAA with each and every other CINC.
- CAAs address command relationships with respect to:
  - OPCON of transiting forces
  - OPCON of forces conducting training within other CINC's AORs
  - Geographic points at which the gaining CINC will normally begin to exercise OPCON
  - Relationship with forces of functional commands operating within the AOR
  - Establishing liaison officers (LNOs)

#### WARNING ORDER

FROM: CJCS WASHINGTON DC

TO: USCINCCENT MACDILL AFB FL

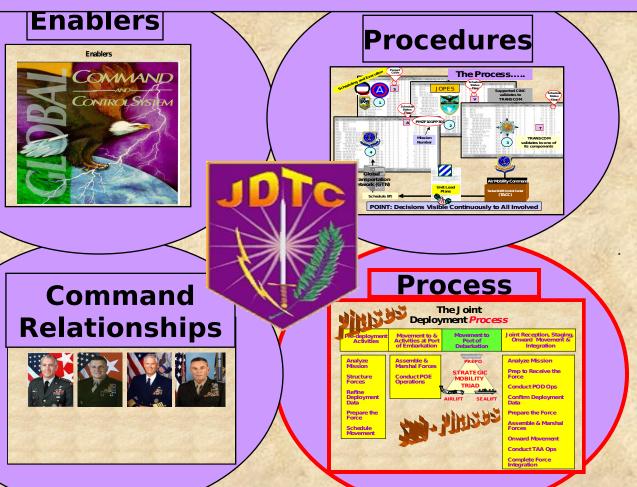
NARR/ THIS IS A WARNING ORDER. REQUEST USCINCCENT COMMANDERS ESTIMATE WITH ALTERNATIVE COURSES OF ACTION FOR NCA CONSIDERATIONBY 231000Z NOV\_\_\_\_.

USTRANSCOM WILL PROVIDE PRELIMINARY DEPLOYMENT ESTIMATES AND FORCE CLOSURE PROFILES TO THE SUPPORTED CINC UPON REQUEST.//

- 1. THE SITUATION IN THE AOR IS EXTREMELY...
- 22. COMMAND RELATIONSHIPS. USCINCCENT IS THE SUPPORTED COMMANDER. USCINCACOM, USCINCPAC, ... ARE SUPPORTING COMMANDERS. NSA, DMA, DISA, AND DIA ARE SUPPORTING AGENCIES. THE NCA-APPROVED COMMAND RELATIONSHIP WILL BE DETAILED IN SUBSEQUENT MESSAGES.

- CJCS orders are the final word in defining command relationships
- They define or refine the command relationships to be used
- SECDEF and/or CJCS directed

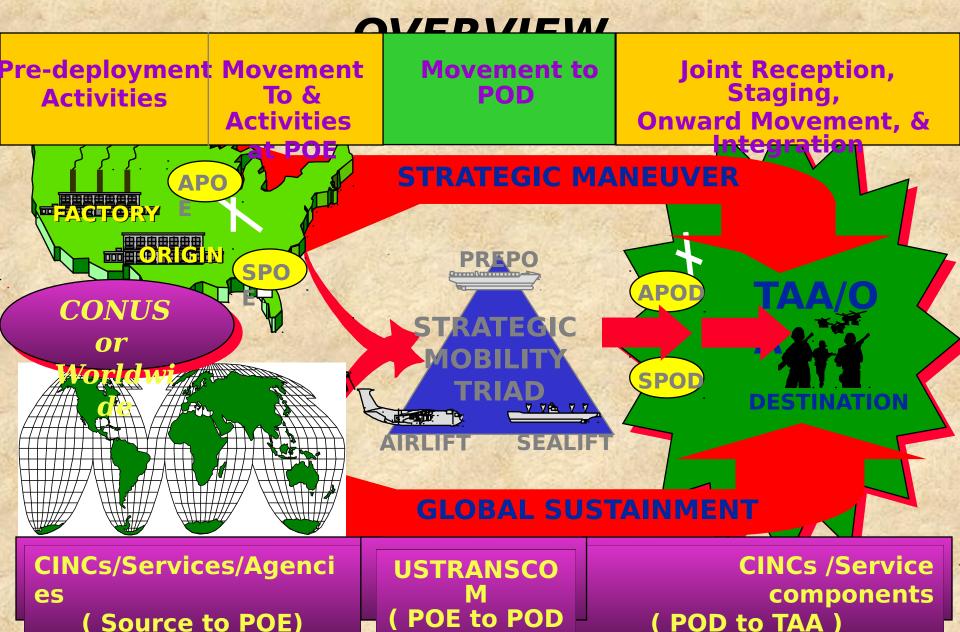
## JOINT DEPLOYMENT INSTRUCTION





**Joint Doctrine** 

## THE JOINT DEPLOYMENT PROCESS



## JOINT DEPLOYMENT PROCESS MAPPING

Required Activities & Systems = Multiple potential & real "seams" 0 y Ignig I se s

## **DEPLOYMENT PLAYERS**

- Aerial Port Squadron/Mobility Flight
- Aeromedical Evacuation Liaison Team (AELT)
- Air Mobility Command (AMC)
- Arrival/Departure Airfield Control Group
- 🚤 (A/DACG)
- Air Mobility Control Center (AMCC)
- Air Mobility Element (AME)
- Air Mobility Support Group (AMSG)
- Air Mobility Support Squadron (AMSS)
- Air Terminal Movement Control Team (ATMCT)
- Airlift Clearance Authority
- Airlift Coordination Cell (ALCC)
- Airlift Liaison Element (ALE)
- Airlift Unit Command Post (CP)
- Beach And Terminal Operations Company
- Beach Operations Group (BOG)
- Base Operations Support Group (BSOG)
- Combatant Commander/Staff

Combat Control Team (CCT)

- Corps Movement Control Center (MCC)
- Department of Defense Agencies
- Deploying Unit
- Director of Mobility Forces (DIRMOBFOR)
- Division Transportation Office (DTO)
- Force Movement Control Center (FMCC)
- Headquarters And Service Company
- Host Nation Support
- Installation Deployment Officer (IDO)
- Installation Transportation Officer (ITO)
- Joint Mobility Control Group (JMCG)
- Joint Movement Center (JMC)
- Joint Transportation Board (JTB)
- Landing Support Company
- Landing Support Equipment Company
- Logistics Movement Control Center (LMCC)
- Marine Landing Support Battalion (LSH)
- Deployment Players continued

### **DEPLOYMENT PLAYERS**

- Military Sealift Command (MSC)
- Military Traffic Management Command (MTMC)
- Mission Support Team (MST)
- MTMC Terminal Unit/Detachment/CS/CD Teams
- Movement Control Team (MCT)
- Movement Control Officer (MCO)
- Naval Control Of Shipping Organization
- (NCSORG)
- Navy Cargo Handling Force
- Navy Cargo Handling Battalion
- Navy Overseas Air Cargo Terminal (NOACT)
- Units
- Ocean Cargo Clearance Authority (OCCA)
- Port Operations Group (POG)
- Port Security
- Port Support Activity (PSA)
- Postal Operations Terminal
- Rail Liaison Element (RLE)

- Station Operations Support Group (SOSG)
- Strategic Mobility Officer (SMO)
- Tanker Airlift Control Center (TACC)
- Tanker Airlift Control Element (TALCE)
- Theater Army Movement Control Agency (TAM)
- Theater Patient Movements Requirements Cent
- Tanker Task Force
- Transportation Terminal Service CO (Breakbulk)
- Transportation Terminal Battalion
- Unit Movement Coordinator (UMC)
- Unit Movement Control Center (UMCC)
- Unit Movement Control Center
- US Transportation Command (USTRANSCOM)
- US Army Transportation Group (Composite)

## THE JOINT DEPLOYMENT PROCESS

**Activities** 

Pre-deployment Movement to & ctivities at Port of Embarkation

**Movement to** Port of **Debarkation** 

Joint Reception, Staging, **Onward Movement &** Integration

**Analyze** Mission

**Structure Forces** 

Refine **Deployme** nt Data

**Prepare** the Force

**Schedule** Movement Assemble & **Marshal Forces** 

**Conduct POE Operations** 





**Analyze Mission** 

**Prep to Receive** the Force

**Conduct POD Ops** 

Confirm **Deployment Data** 

**Prepare the Force** 

Assemble & **Marshal Forces** 

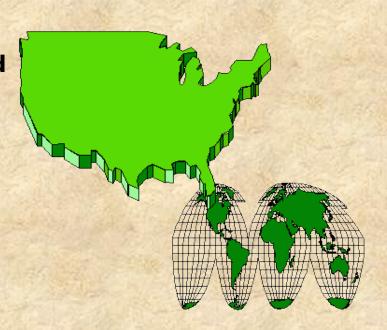
**Onward Movement** 

**Conduct TAA Ops** 

**Complete Force** Integration

## PHASE I - PRE-DEPLOYMENT ACTIVITIES

- Pre-deployment Activities occur during Phase I of the deployment Process.
- During this phase, planning and preparation occur.
- Pre-deployment activities take place wherever units are tasked to deploy, and are not restricted to CONUS only.
- Five critical activities take place during this phase.
  - Analyze Mission
  - Structure Forces
  - Validate Deployment Data
  - Prepare the Force (Personnel, Equipment, and Supplies), and
  - Schedule Movement

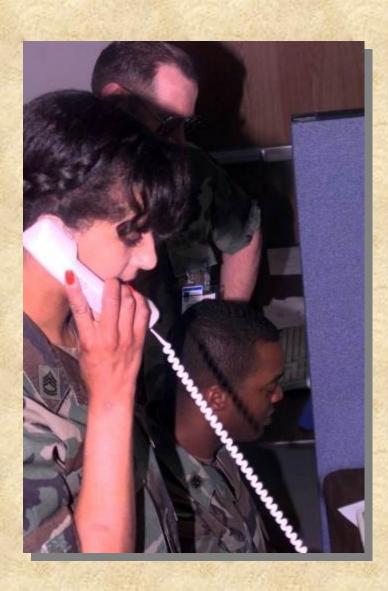


### **ANALYZE THE MISSION**



- Military operations begin with an event which may require the deployment of forces.
- There are four tasks associated with analyzing the mission:
  - Receive Initial Notification
  - Conduct Initial Mission Analysis
  - Receive Warning Order, and
  - Receive TPFDD Guidance

## RECEIVE INITIAL NOTIFICATION



- Units receive informal notification of impending operations via any communications means.
- Well established joint and Service communications facilitate the rapid notification of subordinate units.

## CONDUCT INITIAL MISSION ANALYSIS



- Based on early information acquired, planners assess potential scenario developments, mission requirements, and courses of action.
- Two important steps during this activity are:
  - Evaluate deployed location requirements, capabilities, and available
     War Reserve Materiel (WRM).
  - Review installation capabilities and support requirements at deploying location.

## EVALUATE DEPLOYED LOCATION REQUIREMENTS, CAPABILITIES, AND AVAILABLE WAR RESERVE MATERIEL (WRM)



- Planners collect data on:
  - terrain
  - weather
  - infrastructure
  - prepositioned equipment and supplies.

## REVIEW INSTALLATION CAPABILITIES AND SUPPORT REQUIREMENTS



- Deploying installations assess
  - operational tempo
  - movement requirements
  - facilities
  - equipment
  - deploying force support requirements.

#### RECEIVE WARNING ORDER

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- Formal notification is received which directs deployment planning and preparation.
- The CJCS publishes Warning Orders, Planning Orders, Deployment Orders, and other guidance to the CINCs and Services that directs effective and timely actions.

## RECEIVE TPFDD GUIDANCE



- Supported CINC tailors the basic Time Phased Force and Deployment Data (TPFDD) Letter of Instruction (LOI) as necessary.
- Force providers add guidance to subordinate headquarters as necessary.
- A well prepared TPFDD LOI provides the necessary guidance for effective and efficient TPFDD development.

## JOINT TPFDD LETTER OF INSTRUCTION (LOI)

- The TPFDD LOI provides TPFDD procedures
- Applies to all, throughout the JPEC

#### SECTION I: INTRODUCTION.

- A. Purpose. This Letter of Instruction (LOI) directs the single process and standard procedures to be used in developing and executing Time-Phased Force and Deployment Data (TPFDD) during crisis operations and exercises. Procedures used to develop TPFDDs for deliberate plans, as directed by the Joint Strategic Capabilities Plan (JSCP), are published separately by supported commanders. These directives apply to supported and supporting commanders and agencies throughout the Joint Planning and Execution Community (JPEC) during both deployment and redeployment operations.
- B. Definitions. See Glossary in CJCSM 3122.02, Crisis Action Time-Phased Force and Deployment Data Development and Deployment Execution, 9 December, 1994.

#### C. Responsibilities

- 1. Joint Staff
- a The Joint Staff J3 is responsible to the Chairman of the Joint Chiefs of Staff for the overall management and administration of crisis action planning and execution. The Joint Staff J33-CSOD is responsible for the maintenance, update and implementation of this LOI supporting crisis planning and execution and joint exercises. J33-CSOD incorporates procedures directed in this LOI in Joint Staff Publications during routine publication updates.
- b. J33-CSOD posts this LOI on the Joint Staff Global Command and Control System (GCCS) News Server. Commanders forward proposed changes to this document to J33-CSOD in the Joint Staff GCCS Newsgroup "gccs.jopes fm".
  - 2. Supported Commander
- a The supported commander, designated by the Chairman of the Joint Chiefs of Staff, is responsible for establishing internal procedures to implement this LOI. The supported commander establishes supplemental instructions to this LOI when required to support specific theater requirements (i/e, differing diplomatic clearance processing requirements between theaters). CINC/AOR-specific instructions are published separately and posted on the supported commander's homeoage along with this JOINT TPFDD LOI.
- b. The supported CINC may direct a Joint Task Force (JTF/CJTF) commander to assume the missions and functions of the "supported commander" (as defined in this LOI) to develop and execute TPFDDs for JTF-specific areas of operations. In those cases, the JTF commander and JTF components provide personnel and equipment to perform supported commander and supported commander opponent TPFDD functions outlined in this LOI. However, the JTF/CJTF commander validates TPFDD requirements to the supported CINC who incorporates JTF/CJTF TPFDD validation requirements with other theater

### **TPFDD LOI ELEMENTS**

- The LOI furnishes guidance about
  - Priorities
  - Apportionment of airlift
  - Logistics planning factors
  - POEs and PODs for forces and channels of resupply
  - Instructions on the use of ULNs and FMIDs



## STRUCTURE FORCES



- Identify all forces required to meet the mission.
- Force structuring includes
  - establishing the command structure
  - and tasking assigned forces.
- There are three significant tasks:
  - Source, tailor, and prioritize force structure
  - Develop deployment data
  - Establish Command Relationships.

## SOURCE, TAILOR, AND PRIORITIZE FORCE STRUCTURE



- Deploying units are sourced and task organized to meet mission requirements.
- Forces requirement tailored to meet specific needs and unit capabilities.
- CINC, JTF, and components prioritize force flow within the overall structure based on operational needs and strategic lift limitations.

## **DEVELOP DEPLOYMENT DATA**



 Deploying units provide passenger and equipment lists for TPFDD refinement.

## **FORCE PLANNING**



**JPEC** 

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## ESTABLISH COMMAND RELATIONSHIPS

#### WARNING ORDER

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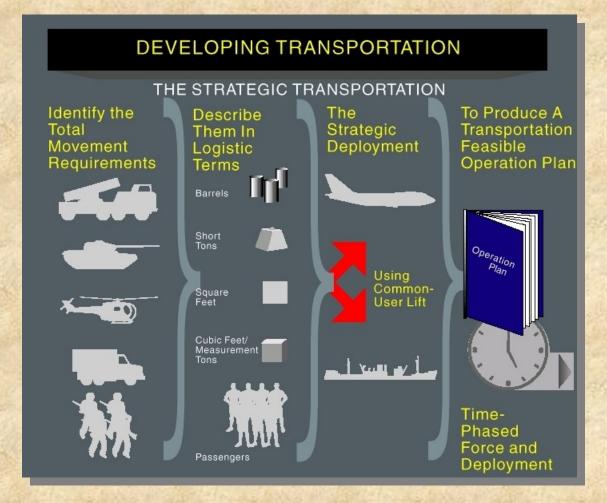
 The Joint Staff confirms command relationships, by message.

### **DEFINITION**



- TPFDD is the computer-supported database of an OPLAN or OPORD.
- Lists the forces, deployment locations, and movement requirements
- TPFDD procedures are described in CJCSM 3122.02

#### **PURPOSE**



- Allows planners to quickly and easily add, delete or modify force requirements, tasked units, locations and timing data.
- The data can be arrayed, sorted, and displayed to allow for meaningful analysis.

### INITIAL REQUIREMENT **DEVELOPMENT**



 The supported commander determines the forces required to support each COA developed in Phase III of CAP

Measurement Tons

Components of the supported commander, translate these requirements into force records in the TPFDD

STONS M/S LAD SSF PIF

C302 V

C302 V

C302 V C302 V

C302 V

0302 V

C302 B

C302 V

0302 V

C302 V

C302 B

0302 A

0302 M

C302 A

C302 V

C302 V

C302 V

C302 V

C302 B

UIC Info

0.0 SC

0.0 SC

29.3 SE

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21.4 SE

235.4 SE

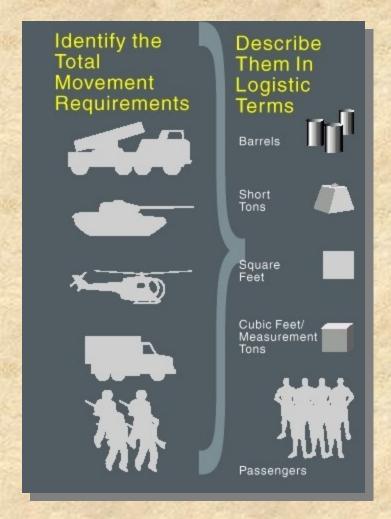
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### VALIDATE DEPLOYMENT DATA



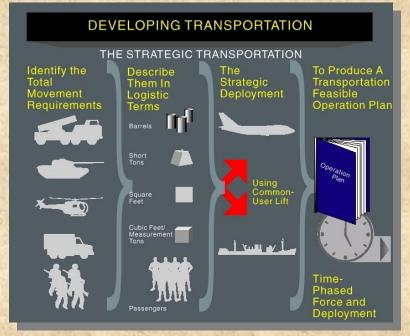
- Unit readiness, movement dates, passengers, and cargo details must be confirmed with the unit before validation
- Two important parts of TPFDD validation are:
  - Refine and submit deployment data
  - Receive the Supported CINC approved TPFDD.

## REFINE AND SUBMIT DEPLOYMENT DATA

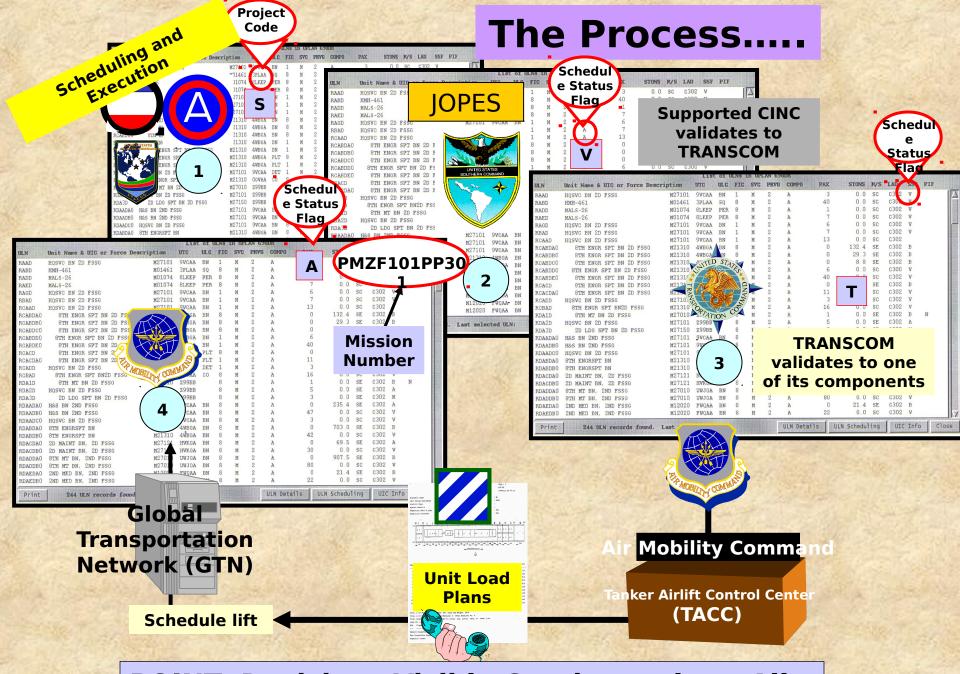


- The TPFDD translates
   operational requirements
   into logistics terms (i.e., how
   much, when, and where) in
   order to deploy, prioritize,
   and schedule the flow of the
   force into the Theater.
- Force structure must be described in terms of deployment data to facilitate logistics planning, movement, and sustainment.
- Quantify
  - PAX
  - Cargo

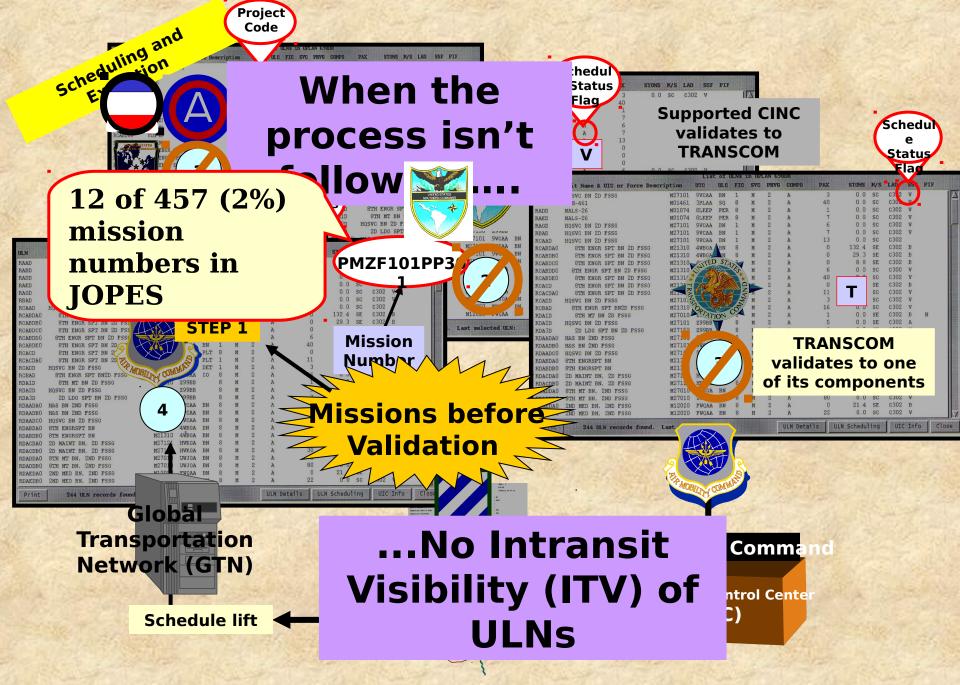
## RECEIVE SUPPORTED CINC APPROVED TPFDD



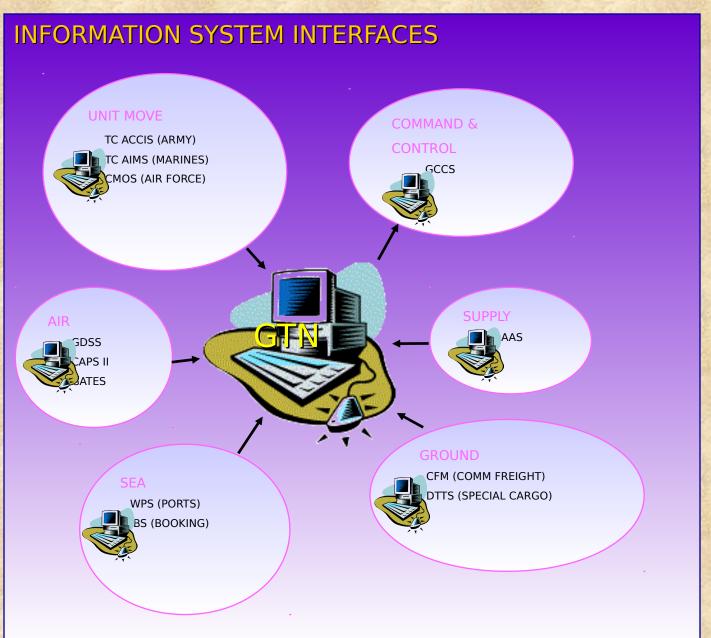
- Supported CINC receives component Services' force requirement/deployment data and merges these data into its TPFDD.
- Supported CINC then reviews, analyzes, and re-prioritizes flow as necessary and sends the end product to USTRANSCOM for a transportation feasibility review.
- The completed review is returned to the Supported CINC for resolution of transportation conflicts.
- The end result of this process is the Supported CINC approved TPFDD.
- Deploying units prepare for movement based on this TPFDD



**POINT: Decisions Visible Continuously to All Involved** 



### GTN



## PREPARE THE FORCE (PERSONNEL, EQUIPMENT, AND SUPPLIES)

- Preparing the force involves five subtasks:
  - Activate deployment C2 and support organization
  - Identify containers, flat racks, MHE,
     CHE, pallets, and local
     transportation requirements
  - Identify and resolve shortfalls and limitations
  - Conduct movement coordination and support meetings, and
  - Develop initial load and stow plans.
- Planned requirements (represented by the TPFDD) are communicated to tasked units which take actions to prepare and organize the actual people, supplies and equipment for movement.
- This process also includes getting support organizations prepared to conduct deployment operations.



## ACTIVATE DEPLOYMENT C2 AND SUPPORT ORGANIZATIONS



- Task organize to support requirements for movement control elements.
- Examples:
  - Arrival/Departure Airfield Control Groups (A/DACGs)
  - Movement Control Centers (MCCs)
  - Port Operations Groups (POGs)
  - Tanker Airlift Control Elements (TALCEs)

# RACKS, MHE, CHE, PALLETS, AND LOCAL TRANSPORTATION



- Supporting activities receive container/463L pallet requirements from deploying units.
- Supporting activities
  - assess capability
  - determine aggregate material handling equipment requirements
  - move containers and pallets from storage sites to unit areas.

## IDENTIFY AND RESOLVE SHORTFALLS/LIMITATIONS



- Units identify personnel and equipment shortfalls against authorizations or mission requirements.
- Force providers take necessary actions to resolve.

# CONDUCT MOVEMENT COORDINATION AND SUPPORT MEETING



· Commands at all levels review planning/execution status and assign tasks to resolve support issues

## DEVELOP INITIAL LOAD/STOW PLANS



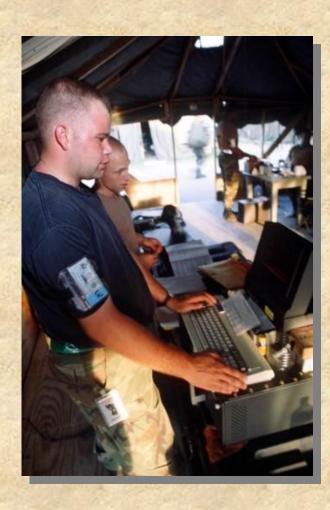
 Based on anticipated types of lift, units develop initial load and stow plans.

### SCHEDULE MOVEMENT



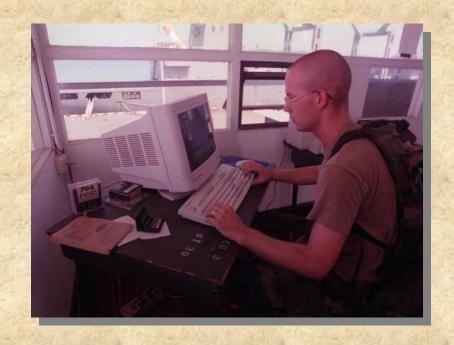
- Movement scheduling is an iterative process.
- Conducted at every level of command in order to get the right people, supplies, and equipment to the right place at the right time.
- Scheduling movement includes the following tasks:
  - Receive the strategic movement schedule
  - Receive MTMC port calls
  - Assess the lift schedule
  - Build and publish schedule of events.

## RECEIVE STRATEGIC MOVEMENT SCHEDULE



- Strategic lift assets are scheduled and registered in the Joint Operation Planning and Execution System (JOPES) to move validated TPFDD requirements.
- Movement schedules are used by supporting commands to plan, coordinate, and execute movement.

### RECEIVE MTMC PORT CALL



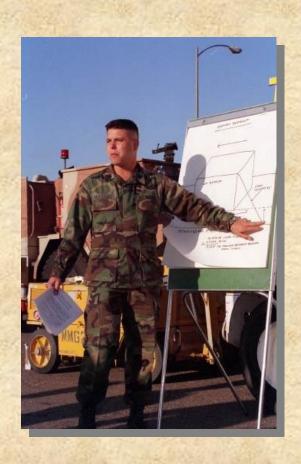
- As strategic sealift schedules are being developed, units/installations receive Military Traffic Management Command (MTMC) Area Command call forward messages directing movement to sea ports of embarkation in designated windows.
- For United States Navy (USN)/ US Marine Corps (USMC) amphibious operations, MTMC port calls do not apply.

### **ASSESS LIFT SCHEDULE**



- Commands assess ability to meet strategic lift schedules.
- Allocation of unit line numbers (ULNs) to carriers is accomplished in JOPES.
- ULN lift shortfalls and available lift are identified to the Transportation Component Commands.

## BUILD AND PUBLISH SCHEDULE OF EVENTS



- Movement instructions are published in accordance with JOPES carrier schedules and priority of force movement.
- While schedules are being prepared, it is important to confirm movement clearances

## CONFIRM MOVEMENT CLEARANCES



- Movement control elements confirm movement clearances with host nation, state, and other governmental agencies.
- Two common types of movement clearances are:
  - Diplomatic clearances
  - Hazardous material (HAZMAT) transportation clearance.

### **SUMMARY**



- Phase I of the deployment process encompasses predeployment activities.
- Planning and preparation occur during this phase.
- Pre-deployment activities take place wherever units are tasked to deploy, and are not solely restricted to CONUS locations.
- Five critical activities take place during this phase.
  - Analyze Mission
  - Structure Forces
  - Validate Deployment Data
  - Prepare the Force, and
  - Schedule Movement

## THE JOINT DEPLOYMENT PROCESS

**Activities** 

Pre-deployment Movement to & Activities at Port of Embarkation

**Movement to** Port of **Debarkation** 

Joint Reception, Staging, **Onward Movement &** Integration

**Analyze** Mission

**Structure Forces** 

Refine **Deployme** nt Data

**Prepare** the Force

**Schedule** Movement Assemble & Marshal **Forces** 

**Conduct POE Operations** 





**SEALIFT** 



**Analyze Mission** 

**Prep to Receive** the Force

**Conduct POD Ops** 

Confirm **Deployment Data** 

**Prepare the Force** 

Assemble & **Marshal Forces** 

**Onward Movement** 

**Conduct TAA Ops** 

**Complete Force** Integration

### JOINT DEPLOYMENT PROCESS PHASE 2



Phase 2 is made up of 2 sub-phases and their individual tasks:

**Assemble and Marshal Forces** 

**Conduct POE Operations** 

## ASSEMBLE AND MARSHAL FORCES



The following are the tasks of Assemble and Marshal Forces:

- Assemble personnel and cargo -
- Conduct unit inspection, load equipment and process documentation -
  - Sequence Loads -

## ASSEMBLE AND MARSHAL



#### **Assemble and Marshal Forces continued:**

- Establish support organizations at POE -
  - Arrival/Departure Airlift Control Group (A/DACG)
  - Air Terminal Movement Control Team (ATMCT)
  - Port Operations Group (POG)
  - Port Support Activity (PSA)
  - Movement Control Center (MCC)
  - Tanker Airlift Control Element (TALCE)

### **MOVE TO POE**



- Move to the POE
  - Conduct Movement Control Operations

## OPERATIONS



#### **Conduct POE Operations:**

- Arrive and report status -
- Assemble and sequence loads -
- Conduct POE inspections and complete final passenger/cargo documentation -
- Load lift and report status -
- Cubmit departure reports

## TC-AIMS II MIGRATION TO A SINGLE SYSTEM FOR DEFENSE

**Service Legacy Systems USAF's USMC's** CMOS **Traffic Migratio** Management TC-AIMS **ARMY's** MDSS II Unit Mov TC-ACCIS **DAMMS** 

**Joint Solution** 



### **TC-AIMS II UNIT MOVE INTERFACES**

Joint Army **Marines** Navy **Air Force** 

#### **Material** Management

- GCSS-A (SAAS)
- ATLASS
- TAMMIS
- WRS

- ROLMS

#### **Unit Assets**

- GCSS-A (<u>ULLS S4,A,G)</u>
- MCFMIS
- LOGMOD
- MDSS II

#### Management

• GTN

#### **Unit Personnel**

- SIPDERS III
- MANPER-B
- UD/MIPS

#### **Planning**

- JFRG
- MAGTF II
- COMPASS
- GDSS

#### Transportation

- CMOS
- GATES
- IBS
- CFM-HOST
- WPS
- GOPAX
- TCACCIS

#### **Load Planning**

- AALPS
- CALM
- ICODES
- CAEMS



## THE JOINT DEPLOYMENT PROCESS

**Activities** 

Pre-deployment Movement to & **Activities at Por** of Embarkation

PREPO

oint Reception, Staging, **Onward Movement &** Integration

**Analyze** Mission

**Structure** Forces

Refine **Deployme** nt Data

**Prepare** the Force

**Schedule** Movement

Assemble & Marshal STRATEGIA

Conduct MOBILITY
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Analyze Mission

Prep to Receive the Force

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**Conduct TAA Ops** 

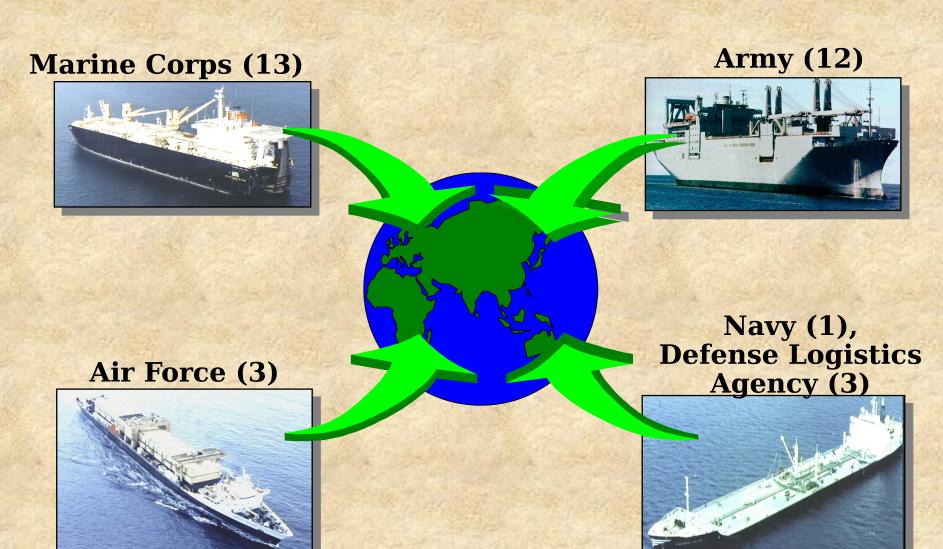
**Complete Force** Integration

### **ASHORE PREPOSITIONING**



- Includes War Reserve Materiel (WRM) and Unit Equipment Sets
- Along with Afloat Pre-Positioning, accelerates deployment by reducing closure time of combat and combat support forces needed in early stages of a crisis
- Substantially reduces wartime demands on the Defense Transportation System (DTS)

### **AFLOAT PREPOSITIONING**



### SEALIFT FORCE STRUCTURE

#### Military Sealift Command (MSC)

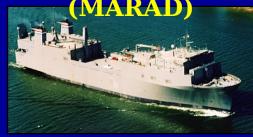


8 Fast Sealift Ships (FSS)



\*Final delivery in FY01 - 1st LMSR entered the surge fleet in May 98

#### Maritime Administration (MARAD)



#### 31 RRF RO/RO



#### **53 Other RRF**

- Breakbulk (29)
- Tanker (8)
- TACS (9)
- Lash (4)
- Sea Barge (3)

#### Commercial\*\*



- US Flag (194)
- Effective US Control (EUSC) (166)
- Foreign Built

\*\* 83 voyages chartered in FY97

## AIR MOBILITY FORCE STRUCTURE







104 C-5

32 C-17

436 KC-135







139 C- 54 KC-141 10

10 C-9 Civil Reserve Air

368 C-130



**Fleet** 

- PAX
- Cargo
- Aeromed



<sup>\*</sup> Includes AMC and AMC-gained aircraft (excludes training, depot, and theate



### THE JOINT **DEPLOYMENT PROCESS**

**Activities** 

Pre-deployment Movement to & **Activities at Port** of Embarkation

Movement to Port of **Debarkation** 

pint Reception, Staging **Onward Movement & Integration** 

**Analyze** Mission

**Structure Forces** 

Refine **Deployme** nt Data

**Prepare** the Force

**Schedule** Movement Assemble & **Marshal Forces** 

**Conduct POE Operations** 

PREPO STRATEGIC MOBILITY TRIAD V VA V V 9

AIRLIFT

SEALIFT



**Analyze Mission** 

**Prep to Receive** the Force

**Conduct POD Ops** 

Confirm **Deployment Data** 

**Prepare the Force** 

Assemble & **Marshal Forces** 

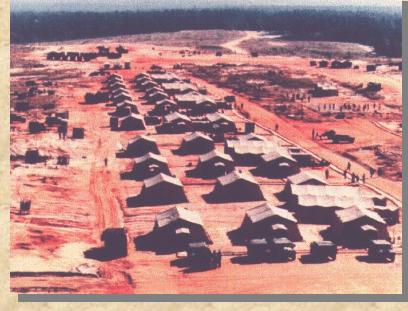
**Onward Movement** 

**Conduct TAA Ops** 

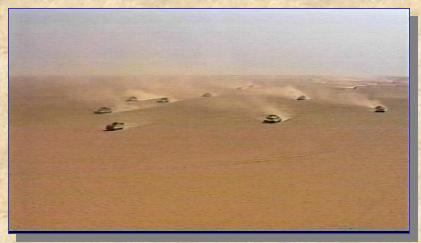
**Complete Force** Integration

# ONWARD MOVEMENT, AND INTEGRATION (IRSOI)





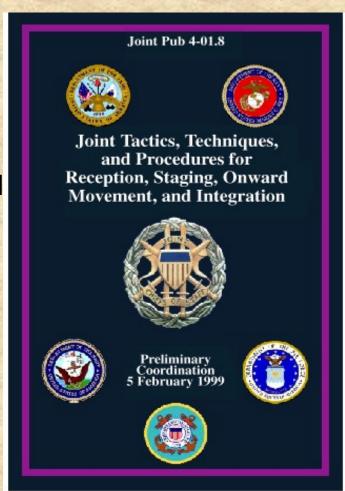


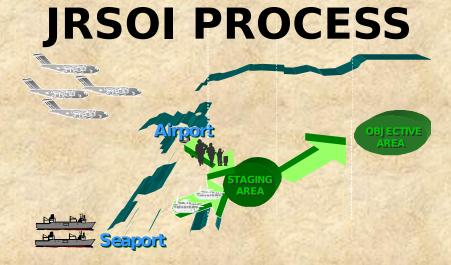


#### **JRSOI OVERVIEW**

#### **Phases of Deployment Review**

- Predeployment Activities
- Movement to and Activities at POE
- Movement to POD
- Joint Reception, Staging, Onward Movement, and Integration (JRSOI)
- JRSOI, the final phase of deployment, begins with reception at theater PODs
  - Forces
  - Equipment
  - Materiel





- Reception operations include all those functions required to receive and clear unit personnel, equipment, and materiel through the port of debarkation (POD).
- Staging assembles, temporarily holds, and organizes arriving personnel, equipment, and materiel into units and forces, and prepares them for onward movement and tactical operations.
- Onward Movement is the process of moving units and accompanying material from reception facilities, marshaling areas, and staging areas to tactical assembly/operational areas or other theater destinations.

### KEY JRSOI PLAYERS

- Deploying unit(s)
- Supported CINC
- Support organizations
  - Services
  - Supporting CINCs
  - Enabling units
- Host nation/allies
- Combatant commander
- Joint task force
- Service components







**Supported CINC** 



**Service or JTF** 



Supporting CINC

### DEPLOYING UNIT COMMANDER JRSOI RESPONSIBILITIES

- Provide robust advance parties
- Unite forces with organic/PREPO equipment
- Regenerate combat power
- Report combat readiness statuses
- Integrate into theater C4I and log networks



#### HOST NATION JRSOI CONSIDERATIONS

- Basing rights
- Transit authority (land, sea, air)
- Border/diplomatic clearances
- POD services
- Life/logistics support
- Medical facilities and services
- Construction and engineering
- Transportation conveyances/infrastructure
- Labor force



## COMBATANT COMMANDER JRSOI RESPONSIBILITIES

- Establish theater C4I
- Develop and operate LOCs
- Secure LOCs and provide force protection
- Provide logistics and life support
- Establish host nation agreements
- Coord with USTRANSCOM for strategic lift
- Coord issue of pre-positioned materiel
- Establish readiness and integration criteria
- Integrate deploying forces into theater

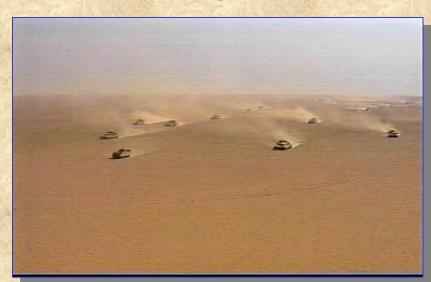


### **CONSIDERATIONS**

- Locations and capabilities of PODs
- Environment (desert, tropical, etc.)
- Threat
- Time/distance between arrival of forces and commencement of operations
- Life/logistics support needs and providers
- NOTE: JRSOI planning considerations affect:
  - Ship loading during deployment--admin loading, combat loading, or unit loading
  - Use of pre-positioned materiel versus deploying organic unit



Reception

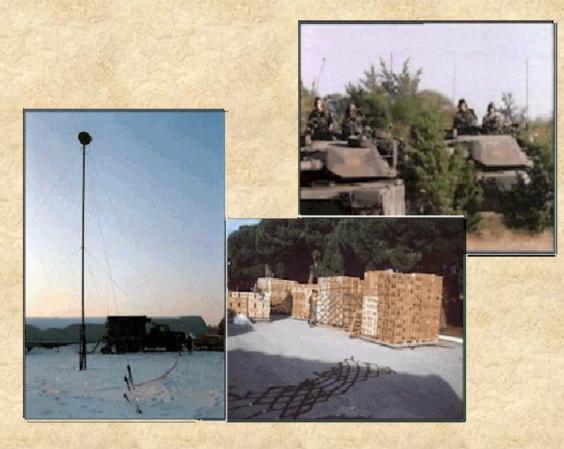


Integration

### **ESSENTIAL ELEMENTS OF JRSOI**

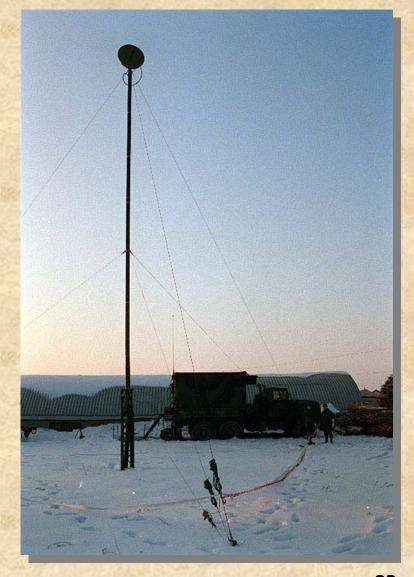
Throughout JRSOI process, deploying forces must receive:

- · C41
- Life and logistics support
- Force protection
- Combatant commander provides these essential elements
- Host nation often critical player



### JRSOI C41

- C4I is critical because JRSOI is a complex operation
  - Multiple theater nodes
  - Multiple transportation modes
  - Varied support activities
  - Numerous US, allied, and host nation organizations involved
- Two command and control chains



### SUPPORT

- JRSOI is time, personnel, and resource intensive
  - Supplies and services
  - Transportation system
  - Border/customs/diplomat ic clearances
- Theater support structure must
- be in place <u>BEFORE</u> arrival
- of any deploying forces to prevent
  - congestion, backlogs, or absence of essential life



### JRSOI SOURCES OF SUPPORT

- Host nation
- Allies/coalition forces
- Organic sources
- Service components
- Cross-servicing
- Contracting
  - Local vendors
  - US Civil Augmentation Program



### JRS0I FORCE PROTECTION

- Deploying forces vulnerable throughout JRSOI process
- JRSOI activities often high priority targets
- Expect enemy to interdict LOC modes, nodes, staging areas, and routes
- Combatant commander must provide protection until force



#### RECEPTION

"The offloading and marshaling of unit personnel, equipment, and materiel at ports of debarkation (POD) and then transporting these elements from the PODs to a staging area. Reception includes all those functions to clear unit personnel and equipment through the PODs. " JP 4-01.8



#### **ELEMENTS OF RECEPTION**

- Reception usually begins at APODs/SPODs
- Reception activities
  - Offload PAX, equipment, materiel
    - 90% equipment and materiel arrive via strategic sealift
    - Critical cargo & most PAX arrive via strategic airlift
  - Process and marshal equipment
- Ends with movement from POD en route to staging area
- JLOTS and pre-positioned war reserve materiel (WRM) are additional reception considerations

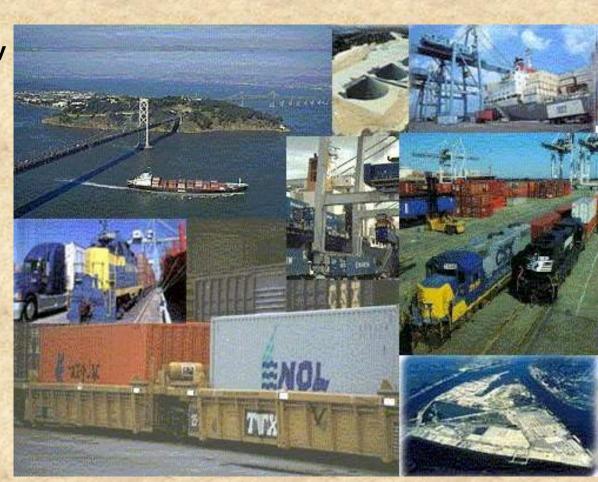




APODs

#### RECEPTION FACILITIES

- SPODs
- Inland/intra-coastal waterway terminals
- JLOTS sites
- Marshaling/staging areas
- Pre-positioned war reserve materiel storage sites
- Surface transportation mode transfer points / terminuses



### RECEPTION CAPACITY FACTORS

 Harbor, port, airfield, and rail characteristics

 Availability of labor and port services

- Offloading and holding space
- Condition and capacity of entry and exit routes
- Efficiency of movement control systems



## PRIMARY RECEPTION ACTIVITIES

- Arrival of lift at PODs
- Receive personnel, equipment, and materiel at PODs
- Process arriving forces and materiel in marshaling area
  - Sort unit equipment and personnel
  - Reestablish property accountability
  - Organize for onward movement
- Commence movement to staging area



# CONTROL POD C2 is complex RECEPTION--COMMAND AND CONTROL

- Widespread area of operation
- Many players
  - Deploying forces
  - Supporting organization
  - Host nation/allies
- Single Port Manager (SPM) oft appointed to coordinate POD operations



- Overcomes management challenges by centralizing POD C2
- Designated by combatant commander
- SPM usually is USTRANSCOM transportation component
  - command (TCC)
    - SPOD--MTMC

### RECEPTION--AIR-TO-AIR INTERFACE (AAI)

- AAI links strategic airlift with tactical airlift
- Expedites transfer of high priority personnel or materiel to forward locations in theater
- AAI site (AAIS) is APOD capable of supporting strategic aircraft and equipped with sufficient MHE to support transload operations
- AAIS selected by combatant commander ICW host nation and USTRANSCOM





### RECEPTION--SEA-TO-AIR INTERFACE (SAI)

- SAI links strategic sealift with theater airlift
- Expedites transfer of high priority materiel or personnel to forward locations in theater
- SAI site (SAIS) is an air terminal near the SPOD capable of supporting transload operations
- SAIS selected by combatant commander
   ICW host nation and USTRANSCOM
- SAI operations require sufficient MHE at air and sea ports and adequate transportation infrastructure between them



### RECEPTION

- Less frequent option
- Relies heavily on surface modes
  - Rail
  - Highway
  - Inland/coastal waterway
- Intra-theater air may augment surface movements
- Requires sufficient transportation infrastructure to accomplish
- Operation Joint Endeavor (Bosnia) is prime example
- C4I, logistics, and force protection needs do not change

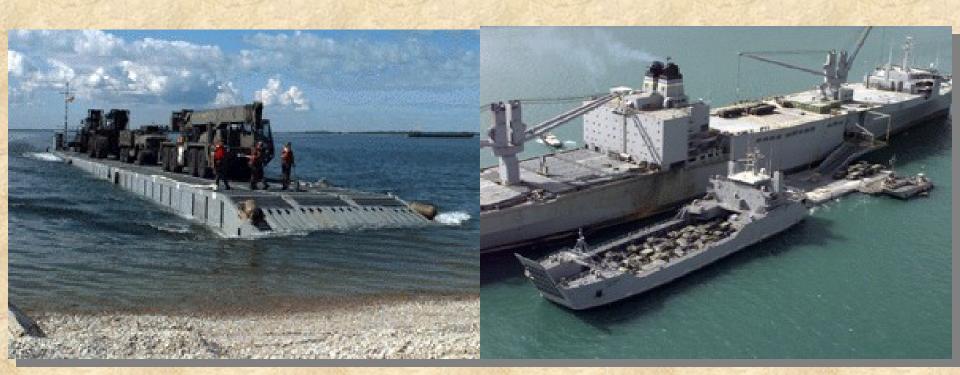




#### **RECEPTION--JLOTS**

"The process of discharging cargo from vessels anchored off-shore or in-the-stream, transporting it to the shore and/or pier, and marshaling it for movement inland."

JP 4-01.6



### RECEPTION--WHAT JLOTS CAN PROVIDE

#### Dry JLOTS

- Tracked vehicles
- Wheeled vehicles
- MHE/CHE
- Engineerequipment/materials
- Logistics stocks
- Wet JLOTS (via pipeline)
  - POL
  - Fresh water



### RECEPTION--WHERE JLOTS IS CONDUCTED

- Over unimproved shorelines (bare beach operations)
- At shallow or degraded fixed ports
- Ports unable to accommodate deep draft vessels or lacking adequate MHE/CHE
- Saturated port facilities



#### **STAGING**

"Assembles, temporarily holds, and organizes arriving personnel, equipment, and materiel into units and forces; and prepares them for onward movement and tactical operations."

Staging is an activity

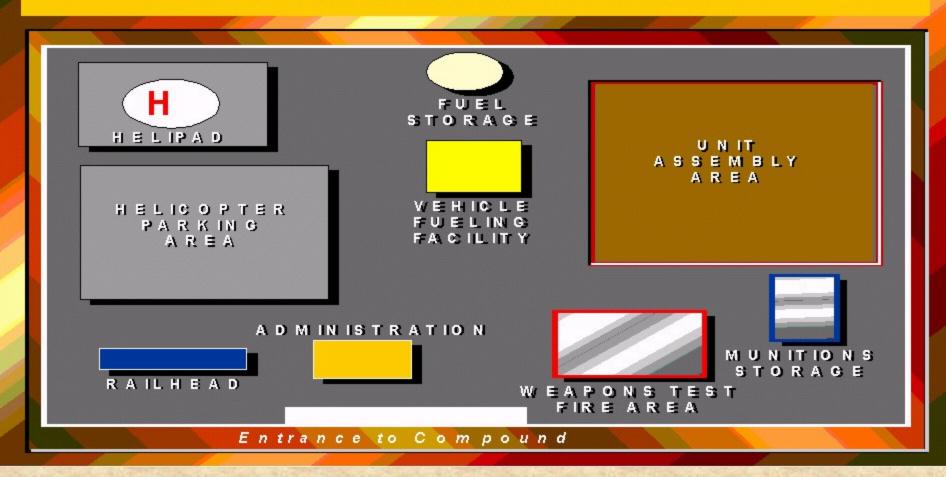
 Staging is an <u>activity</u> intended for units to regain mission capability

- Activities usually accomplished in designated staging areas
- Staging areas locations are METT-T dependent
- Deploying forces require extensive support throughout the staging process



### NOTIONAL STAGING AREA

#### NOTIONAL STAGING AREA



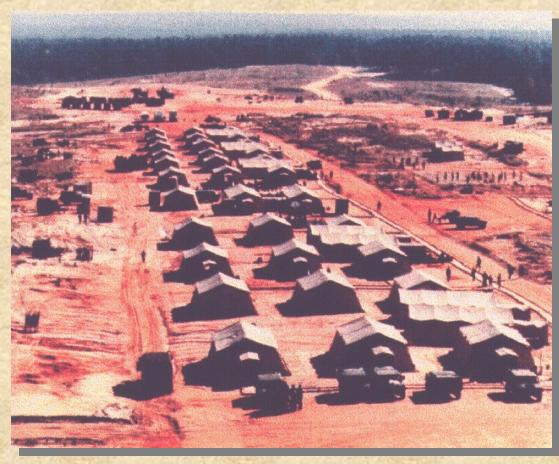
#### **KEY STAGING TASKS**

- Receive personnel and materiel
- Segregate, prioritize, and prepare materiel for transport
- Upload combat loads
- Conduct training
- Calibrate weapons/equipment
- Perform maintenance and operational checks
- Assemble for onward movement
- Report readiness statuses to combatan



# STAGING AREA CONSIDERATIONS (COMBATANT COMMANDER RESPONSIBILITIES)

- Size and availability of real estate--huge footprint usually
- Life and logistics support
- · C41
- Security



## STAGING AREA SUPPORT REQUIREMENTS

- Mission, unit, and situation dependent
- Typical SA categories of support

**Food Transportation** 

Water Movement control

**Latrines Supplies** 

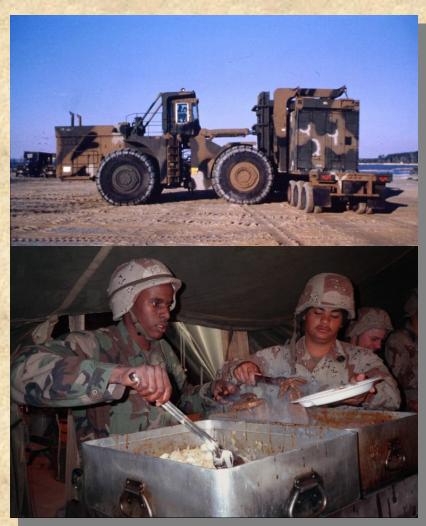
**Shelter Ammunition** 

**Engineering** POL

Health services MHE/CHE

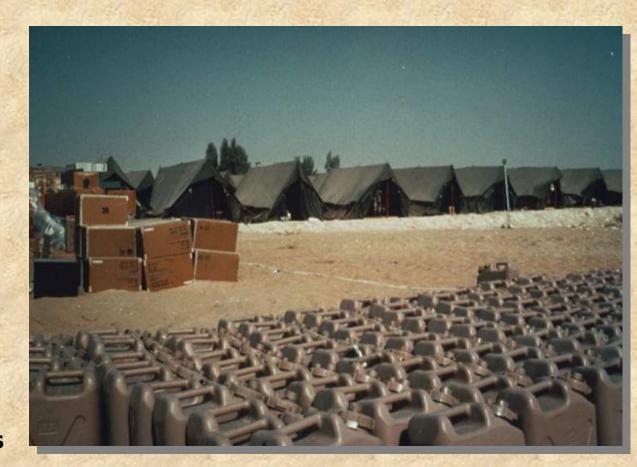
**Finance** Maintenance

Personnel services
Shower and laundry
Sanitation (disposal)



## STAGING AREA SOURCES OF SUPPORT

- US Forces
- Host nation/allies
- Contract support
- Civil Augmentation Program
  - LOGCAP (Army)
  - CONCAP (Navy)
  - AFCAP (Air Force)
- Cross-service logistics



## CONTRACTING VIGNETTE-OPERATION JOINT ENDEAVOR



One of the most dramatic lessons to come out of Operation JOINT ENDEAVOR is that civilian contractors are an integral part of the total force, particularly when it comes to providing logistical and engineering services...LOGCAP uses a civilian contractor to perform selected logistics and engineering services to augment US forces during military contingency operations...The Corps (of Engineers) is also using LOGCAP in unison with Navy Seabee construction troops. Red Horse and Seabee trade specialists erect the tents while the Corps uses the LOGCAP contract to set up latrines, showers, heaters, dining halls, laundries, and other

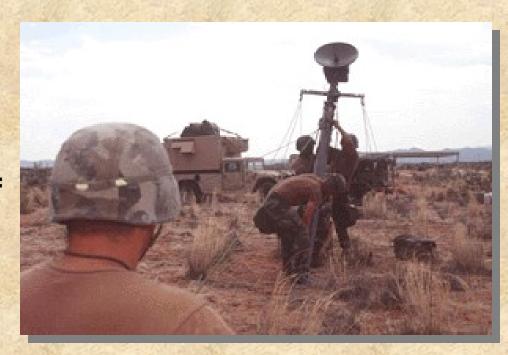
### STAGING AREA C4I--COMMAND AND CONTROL

- Two chains of C2
  - Staging area operations and support
  - Tactical C2 between deploying unit and combatant commander
- Coordination between both C2 chains is essential



# STAGING AREA C41-COMMUNICATIONS AND COMPUTERS

- Need near-term, integrated communications for:
  - Force tracking
  - ITV
  - Movement control
  - Materiel distribution
  - Unit status reporting
- Units undergoing staging must link with:
  - Higher headquarters
  - JRSOI nodes
  - support organizations
  - Other units within SA



#### STAGING AREA SECURITY

- SA is high value target
- Deploying forces have limited self-defense capabilities
- Combatant commander responsible

#### for:

- Force protection plan
- Integration into Joint Rear Operations Center control plan



#### **ONWARD MOVEMENT**

"The process of moving units and accompanying material from reception facilities, marshaling areas, and staging areas to tactical assembly / operational areas (TAA/OA) or other theater destinations."

JP 4-01.8



#### **ONWARD MOVEMENT**

 Relocates deploying forces and sustainment

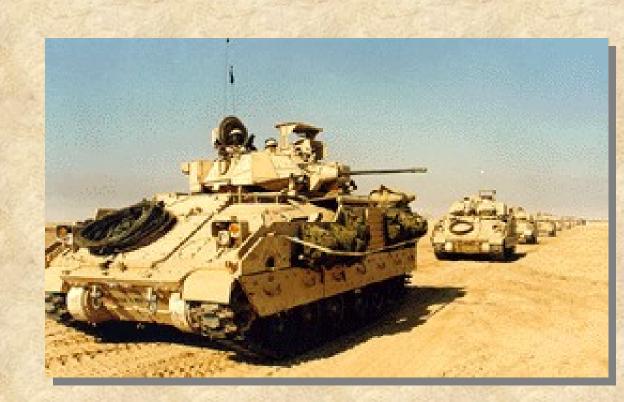
stocks from one theater locat another

- Various transportation option
  - Highway
  - Railroad
  - Air
  - Inland waterway
  - Coastal waterway
- Considerations
  - En route transportation infrastructure
  - Movement control
  - Life and logistics support



### CRITICAL FUNCTIONS OF ONWARD MOVEMENT

- Transportation system
- · C41
- Supply and services
- Host nation support
- Force protection
  - Units
  - En route transportation infrastructure



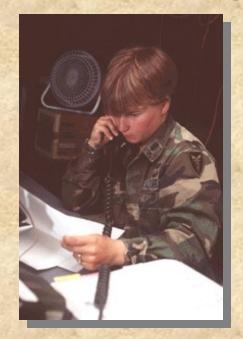
### ONWARD MOVEMENT PROCESS

- Assemble and marshal forces
  - Sequence loads
  - Coordinate movement security requirements
- Move to theater destinations
- Conduct movement control operations



### ONWARD MOVEMENT MOVEMENT CONTROL ENABLERS

- Two components of movement control
  - Units (people)
  - ITV systems
- Units (people) REPORT movements from JRSOI nodes
- ITV systems TRACK movement flow electronically
- Combatant commander directs movement control operations and organizations
  - Designates JFC or Service as lead





## ONWARD MOVEMENT JOINT MOVEMENT CENTER



"An effective theater movement control option recommended to geographic combatant commanders is the establishment of a JMC. The JMC is responsible for coordinating all modes of theater transportation to support the theater concept of operations."

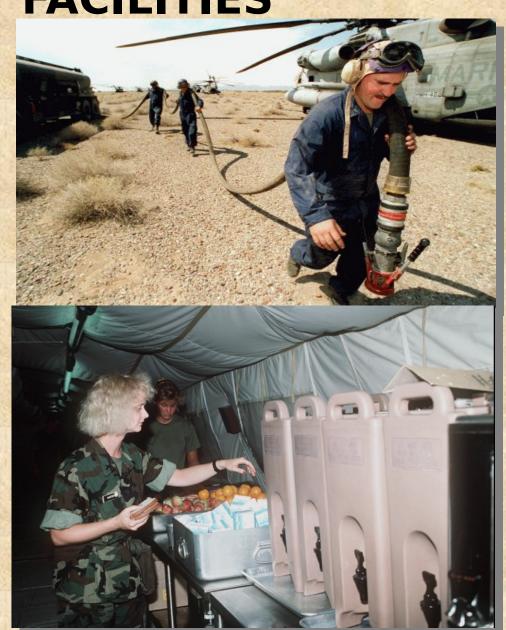
### ONWARD MOVEMENT SUPPORT

- En route life and logistics support essential
- Especially important and difficult in harsh environments
  - Scarcity of food/water
  - Unique medical needs
  - Austere distribution systems
  - Excessive equipment wear and tear
- Combatant commander/host nation provides
- Received at en route
   support



### EN ROUTE ONWARD MOVEMENT SUPPORT FACILITIES

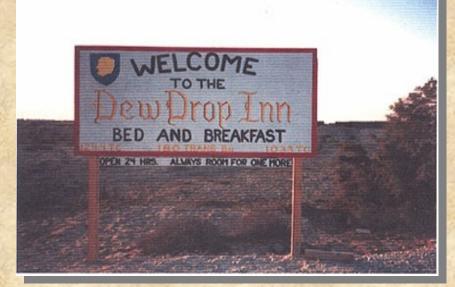
- Convoy support centers
- Aircraft en route support sites
- Trailer transfer points
- POL transfer points
- Pre-positioned war reserve materiel sites
- Pre-stock supply points
- Railheads



### ONWARD MOVEMENT CONVOY SUPPORT CENTER (CSC)

- CSC is a primary en route facility
- Established at intervals along highway routes
- Full CSC provides services similar to an interstate truck stop Fuel
- Vehicle recovery
  Food
  Maintenance
  Billets MHE
  Laundry/showers Medical
  Latrines Security
- Limited CSC resembles
   freeway rest





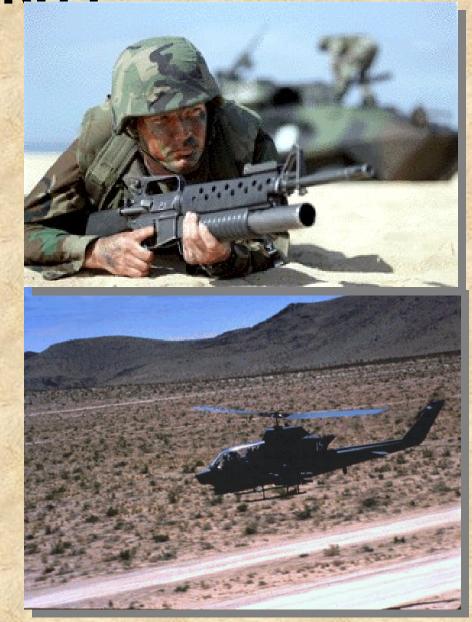
### HOST NATION SUPPORT FOR ONWARD MOVEMENT

- En route support
- Medical
- Route security
- Communications
- Ground transport vehicles and equipment
- Clearances
   (road, rail, border, diplomatic)



#### ONWARD MOVEMENT SECURITY

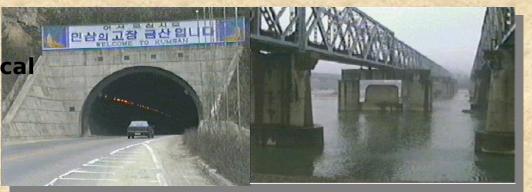
- Deploying forces extremely vulnerable during transit between theater nodes
  - Forces spread out over miles of track or highway
  - Little organic self-defense capability
- High value target
- Threats cover spectrum from raids to WMD



. Combatant commander/host

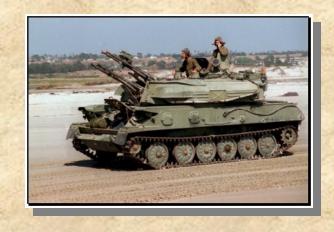
#### ONWARD MOVEMENT SECURITY--CHOKEPOINTS

- Chokepoint interdiction critical threat to onward movement
  - Bridges
  - Tunnels
  - Intersections
  - River crossing sites
  - Terminals
  - Rail yards
- Onward movement network design should allow for alternate modes, nodes, and routes





# ONWARD MOVEMENT-CHOKEPOINT VIGNETTE



During the 1973 Arab-Israeli War, an Israeli commando team of 12 men and a jeep-mounted recoilless rifle (RCL) were inserted at 2400 hours along the Baghdad-Damascus Highway about 100 km north of Damascus near a bridge crossing a deep ravine. The bridge was rigged for demolition, ambush positions were laid out covering the bridge approaches, with hasty minefields covering the ambush positions.

At dawn, an Iraqi tank brigade, moving on transporters, began crossing the bridge. After several vehicles had crossed, the bridge was destroyed and the exits from the bridge approaches interdicted by the RCL, thus isolating the convoy on the road. The immobilized vehicles were then destroyed by aircraft on call, and by commandos using satchel charges. In this manner, approximately 50 Iraqi tanks were destroyed, and the road

#### INTEGRATION

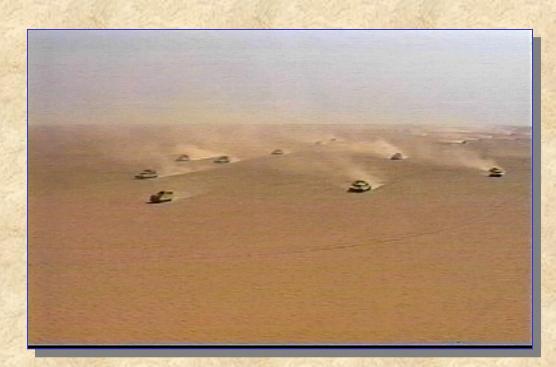
"Integration is the synchronized hadoff of of units into an operational commander's force prior to mission execution."

JP 4-01.8



#### INTEGRATION

- Unit integration activities usually accomplished in TAA/OA
- Activities include:
  - Establish C2 and security
  - Conduct force assembly and accountability
  - Coordinate support requirements
  - Build combat power
  - Conduct rehearsals and field training
  - exercises
  - Report unit readiness



#### **SUMMARY**

- Four stages of JRSOI
  - Reception
  - Staging
  - **Onward Movement**
  - Integration



- Activities at JRSOI nodes
- Essential elements of JRSOI
  - C41
  - Life and logistics support
  - Force protection

#### THE JOINT **DEPLOYMENT PROCESS**

Activities

Pre-deployment Movement to & **Activities at Port** of Embarkation

**Movement to** Port of **Debarkation** 

Joint Reception, Staging, **Onward Movement & Integration** 

**Analyze** Mission

**Structure Forces** 

Refine **Deployme** nt Data

**Prepare** the Force

**Schedule** Movement Assemble & **Marshal Forces** 

**Conduct POE Operations** 





**Analyze Mission** 

**Prep to Receive** the Force

**Conduct POD Ops** 

Confirm **Deployment Data** 

**Prepare the Force** 

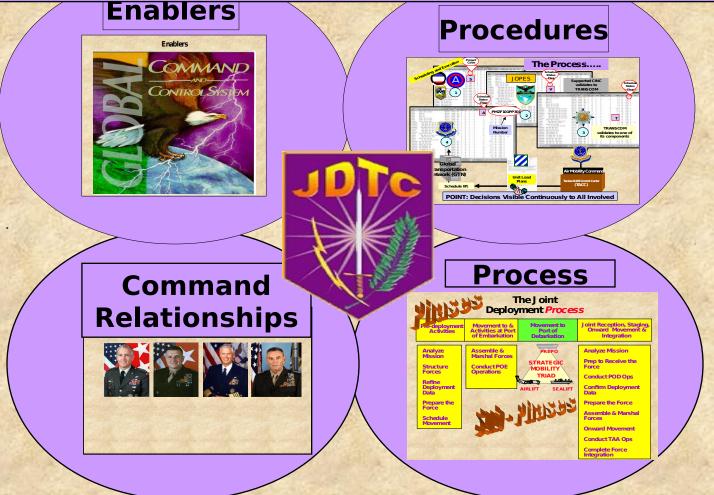
Assemble & **Marshal Forces** 

**Onward Movement** 

**Conduct TAA Ops** 

**Complete Force** Integration

### JOINT DEPLOYMENT INSTRUCTION





**Joint Doctrine** 



### Summary

#### **KEYS TO SUCCESS**

- 1. Understanding JOPES Process
- 2. Access / Familiarity with Critical Systems
  - GCCS / JOPES
  - WebPages (CENTCOM & TRANSCOM
  - Global Transportation Network (GT)
- 3. Discipline In Execution



POINT: Complex Process Requiring Informed Decision Makers at Every Level





FILL OUT SURVEY

HOME

JDTC MISSION

DOCTRINE

JDTC STAFF

DEPLOYMENT LINKS

GLOSSARY

BEST PRACTICES

DEPLOYMENTS

DISTRIBUTED LEARNING

DEPLOYMENT **FAQs** 

SITE MAP

WHAT'S NEW

Give us your feedback on how we're doing!

**FRAMES VERSION** 







NEW!

Senior Level CBT available online

UPDATED!

Tailored Training Checklist

http://www.jdtc.eustis.army.mil



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